



**TE TATAU O
TE ARAWA**

TE PŪRONGO Ā-TAU

ANNUAL REPORT

2023





**Koherī!
Koherā!
Tūtapa mai nuku
Tūtapa mai whiti
Ka rongō te pō
Ka rongō te ao
Kia kōtata mai tō hau manawa ki tōku aronga manawa
Kia puta ki te whai ao
Ki te ao mārama
Tihei Mauri Ora!**

A tēnā, ka tahuri atu ki ō tātau mate huhua, haere e ngā mate, haere atu koutou i te huanui, i te ara kua papatauria e te tapuwae kauika tangata. Takoto mai koutou i te urunga e kore e nekehia, i te moenga e kore e hikitia. Ka tangi kotokoto tonu ki ngā waha kōrero, ngā whakataunga wairua me ngā kaihautū o ngā marae maha o Te Arawa otirā, o ngā tai e wha, kua ngaro rehurehu atu i te ara e kore e titiro whakamuri mai anō. Ehara rā te kākahu o aituā i te kākahu hou, he mea i ūhia ki te ao i te horahanga mai o te takapau i whakamamaetia ai tō te tangata whānautanga mai ki tēneki ao. Haere, haere, haere whakaoti atu rā.

Ka tahuri mai ki a tātau te hunga ora e pīkau tonu ana i ngā kaupapa i mahue mai ai e rātou mā hei kōkiri mā tātau. Tēnei anō te mihi maioha a Te Tatau o Te Arawa ki a koutou, otirā tātau katoa. E tika ana kia whakaupokohia te pūrongo nei ki te mihi i te mea ai hoki koinei te whaiwhai noa ake i ngā tikanga a kui mā, a koro mā. Kāti me pēneki pea te whiore o ēnei mihi hei whakaūnga mā tātau,

Tōia Te Arawa tapotū ki te moana mā wai e tō? Mā te whakaranga ake! Te Arawa māngai nui, upoko taki tahi e kore e nuku!

Kāti ake ngā mihi i koneki,

Tēnā koutou, tēnā koutou, tēnā tātau katoa.

RĀRANGI ŪPOKO

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RĀRANGI TAKE AGENDA

2023 ANNUAL GENERAL MEETING

Time: 12:30pm for registration; 1:00pm start of meeting

Date: Saturday 9th of December 2023

Venue: Glenn Hawkins & Associates Office

(1108 Fenton Street, Rotorua 3010)

AGENDA ITEMS:

1. Mihi & Karakia
2. Apologies
3. Call for General Business
4. Minutes of the 2022 Annual General Meeting
5. Matters arising
6. Chairman's Report
7. Manahautū Report
8. Financial Report
9. Approve appointment of Auditor
10. General Business



TE POARI

OUR BOARD

Te Arawa Iwi & Hapū (6 seats)



James Hamiora
(Chair)



Mariana Vercoe
(Deputy Chair)



Te Taru White



Aroha Bray



Dr. Kēpa Morgan

Koeke (1 seat)



Kiri Potaka-Dewes

Ngāti Whakaue (2 seats)



Rangitiria Tibble

Pan Te Arawa Entities (1 seat)



Roku Mihinui

Land Trusts & Inc's (2 seats)



Anaru Te Amo

Rangatahi (2 seats)



Kahutapeka
Ututaonga



Te Waiarangi
Hotene

**Due to the resignation of Rawiri Waru, Lani Kereopa and Potaua Biasiny-Tule, we now have three vacancies on the Board. Further information will be circulated about the process to fill these positions to represent Te Arawa Iwi & Hapū, Ngāti Whakaue and Land Trusts & Incorporations respectively.*

KO WAI MĀTAU? WHO ARE WE?

Te Tatau o Te Arawa is an independent Charitable Trust working to advance the interests of our people and achieve Te Arawa Rangatiratanga.

Te Tatau was established in December 2015 through a partnership agreement which embodies the intention of Te Arawa and Rotorua Lakes Council to establish an enduring relationship that creates a future that benefits the Iwi and community as a whole.

The new Council brought a different perspective on how the partnership with Te Tatau might operate under the suite of local government legislation. The challenges of navigating what partnership looked like in the new environment continues as the partnership is being reviewed.

Our team remains committed to delivering on our work programme and it is clear that Te Arawa put Te Tatau in place and only Te Arawa can remove us.

We are in negotiations with the Council to define what partnership with local government means for Te Arawa in this triennium 2022 - 2025.

For further information about the current status of the partnership agreement, please refer to the Manahautū Report.




Tō Mātau Koronga

E rima katoa ngā whāinga matua a te pāuitanga:

- Kia whai wāhi nui atu a Te Arawa ki ngā whakatau a Te Kaunihera.
- Te whanaketanga o te rautaki me te kōmitimiti e tautohu nei i ngā āheinga kia tapatahi te haere mō te oranga nui o Rotorua te take.
- Te hāpai ake i ngā Āheinga me ngā Pūkenga o Te Arawa e whai wāhi atu ai ia ki ngā whakatau a Te Kaunihera.
- Kia pai ake te whakawhitiwhitinga kōrero, te wānangananga hoki.
- Kia pai ake tā Te Kaunihera whakatutuki i ana ōhākī ki te iwi Māori.

Our Purpose

The partnership has five key objectives:

- To strengthen Te Arawa's participation in Council decision-making.
- Strategic and integrated development that identifies opportunities to work together for the betterment of Rotorua.
- Build Te Arawa's Capacity and Capability to participate in Council decision-making.
- Improve communication, kōrero and information sharing.
- Improve Council's delivery of its obligations to Māori.



**TE TATAU O
TE ARAWA**

Te Arawa lead and influence the future to create and control our destiny

To do this we will: Advance the Te Arawa Vision; Influence external parties incl local, reg & central govt and business to positively impact TA aspirations; Build and maintain relationships with all TA sectors; Enable better connection between TA whānui and key institutions



**Te Arawa
Partnership
Agreement**

To partner with Rotorua Lakes Council to achieve enhanced socio-economic and cultural prosperity for Te Arawa, for Māori and for the wider community in the Rotorua district.

AGM MINUTES

09 SEPTEMBER 2022



MINUTES OF THE ANNUAL GENERAL MEETING HELD AT GHA, ROTORUA ON 09 SEPTEMBER 2022 AT 2:00PM

Present:

Te Taru White (Chair), Jude Pani, Anaru Te Amo, James Hamiora, Merepeka Raukawa-Tait, Trevor Maxwell, Harina Rupapera, Renee Kiriona, Kahutapeka Uutaonga, Glenn Hawkins, Roku Mihinui, Rosemary Rangitauira.

Apologies:

Rangitiarua Tibble, Eraia Kiel, Rawiri Waru, Mariana Vercoe, Te Waiarangi Hotene, Geoff Rolleston.

RESOLUTION: That the apologies be received.

Moved: Aroha Bray | **Seconded:** Kiri Potaka-Dewes ***Carried***

Call for General Business items:

The following items were received from the floor:

- Local Body Elections
- Housing issues
- New Health Authority Structure

Minutes

The minutes were taken as read and matters arising were as follows:

- Trevor Maxwell asked if the AGM last year was livestreamed. Jude advised that this was the case largely due to the Covid-19 outbreak.

RESOLUTION: That the minutes of the Annual General Meeting held on 14 December 2021 are accepted as being as a true and correct record.

Moved: Aroha Bray | **Seconded:** Kiri Potaka-Dewes ***Carried***

Chairman's Report:

Te Taru summarised his report which included the following key highlights:

- The partnership has been in place for seven years and Te Tatau have brought great value to the relationship despite minimal resources and challenges around effective partnership.
- The Te Arawa 2050 Vision has been a core piece of work for Te Tatau and is a robust document developed over an 18-month period which sets out the intergenerational aspirations of Te Arawa.
- There have been significant changes arriving at pace including changes to the Resource Management Act (RMA) and the "Three Waters" regime which will impact the role of Territorial Authorities. Ensuring that the voice of Māori and Te Arawa are around the table is a focus for Te Tatau; as is transparency and communication to the Iwi.

- Te Tatau facilitated a consultation process around the Māori Wards which revealed that Iwi supported the appointment of three members.
- Te Taru thanked his fellow board members, Manahautū - Jude Pani and staff for their contribution this year, together with GHA Accountants and Cookson Forbes auditors.
- Te Taru resigned as Chair after holding the position for seven years. Trevor thanked Te Taru for his contribution to the Board and also expressed his thanks to Trustees who have had a positive impact on Council Committees. Trevor Maxwell also thanked staff for their attendance at the local government conference where Rotorua Lakes Council received an award for the partnership.
- Te Taru thanked current and previous board members for their service to the Trust.
- Kiri asked if Te Tatau is a māngai for Te Arawa and if it is a communications agency. She also said there is some duplication amongst the work of Iwi and hapu and she asked if Te Tatau have a leadership role for them. Te Taru advised that Te Tatau are mandated as the māngai to work with Council on matters of municipality. Working with other agencies is a key aspect of this mahi.
- The Trust has been successful in sourcing funding to support Iwi initiatives including funding for the reorua project, the Mauri Ora Wellbeing Compass, Iwi Model for Housing and the Ōhinemutu project. Te Tatau aim to seek information and resources for the people whilst working in partnership with Council to gain traction on key issues.
- Jude advised that the annual report is available on the Te Tatau website and Facebook page.

RESOLUTION: That the Chairman's Report be received.

Moved: Kiri Potaka-Dewes | **Seconded:** Trevor Maxwell ***Carried***

Te Pūrongo o Ngā Māngai Strategy, Policy & Finance Committee

Potaua Biasiny-Tule presented his report with the key highlights below:

- Potaua thanked Merepeka Raukawa Tait, Dr. Kēpa Morgan and Trevor Maxwell for their support and

AGM MINUTES



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MINUTES OF THE ANNUAL GENERAL MEETING HELD AT GHA, ROTORUA ON 09 SEPTEMBER 2022 AT 2:00PM

guidance as Te Tatau work to ensure the voice of Te Arawa is heard at the Council table.

- Te Tatau are sharing information with whānau, getting their feedback and then going back to Council with recommendations.
- Every whānau has different issues and needs, which means that the Committee need to be mindful of various perspectives when participating in Council decision-making.
- The iwi was engaged around the Māori Wards representation and reserves. Discussed the right of first refusal of the reserves to relevant iwi and hapū.

Operations & Monitoring Report

Aroha Bray presented the operations and monitoring report with the following key points:

- Aroha Bray and Rawiri Waru have been representing Te Tatau on this Committee.
- She stressed the importance of having representatives of iwi around this table and said that their contribution is making an impact.
- Aroha thanked Jude for her guidance and leadership; Kingi Biddle, Gina Rangi, Mercia Yates and her fellow board members who are giving guidance to Te Tatau members that are new in this space.
- Te Taru gave apologies for Rawiri Waru who was unable to attend the meeting today.

Audit & Risk Committee and Chief Executives (CE)

Performance Review:

Te Taru presented the report prepared by Geoffrey Rolleston:

- The Committee only met twice in 2021 and 2022 which Geoffrey was concerned about as adequate time and resource was not given to conduct a thorough review.
- He would like to see a hybrid model resulting from the review, and that specific KPI's be established to effectively monitor performance.
- Geoffrey has raised a number of other issues with Council that are documented in the report.
- Kiri asked if Geoffrey had spoken with Te Taru prior to the review. Te Taru said that he is managing this role independently and reporting back to the Board. Mayor Tania Tapsell, Merepeka Raukawa-Tait, an independent assessor and other members are also part of the review. Jude said that the process around Geoffrey's engagement was challenging due to the lack of information and limited processes to receive feedback from Te Tatau.

- Trevor commended the Board members appointed to standing Committees and thanked Aroha and Potaua for their mihi. He would apologise to Kēpa, as he has so much expertise and at times the Councillor's require learning to be brought up to speed. Te Taru said that sometimes it is difficult when technical matters are being discussed.
- Trevor said he knows that confidential information has been leaked by Councillor's which resulted in Te Tatau having a rocky start due to the media being involved before an appropriate process could be enacted. Te Taru thanked Trevor for his comments.
- Merepeka said that having members of Te Tatau at the table means that everyone needs to lift their game. The Te Tatau members at times carry more weight as everything impacts Te Arawa. Te Tatau board members on these Committees have served Te Arawa and Te Tatau in an exemplary manner and she wanted to acknowledge their work. Te Taru agreed that their performance under the circumstances has been exemplary.
- Harina Rupapera acknowledged ngā mate o te wā and the Board for their work. She asked why the Trustees are not at these meetings and why the AGM was set on a working day in the middle of the day. She gave a mihi to Potaua for his advocacy around the Māori Wards. Harina said there needs to be a level of understanding and increased education around the legislation and key workings of Council. Te Taru said there are 6 new members on the Board and there will be a new Chair in place. Succession planning is important and Te Tatau are fortunate to have a good balance of representation, skills, gender and experience which provides a breadth of knowledge for input in this space. The members are all Te Arawa, there are members with Master's degrees and doctorates representing Te Tatau and this is strengthening their engagement. It comes to the mastery around the table, partnership, building alliances and he agrees that training is beneficial. Harina said that the members need more information before going into the hui. Jude said each member of Council comes in with a different level of knowledge and understanding. One tries to work with members to enter environments safely whilst being able to advocate for the people efficiently, but it takes time as it does with Council members.

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MINUTES OF THE ANNUAL GENERAL MEETING HELD AT GHA, ROTORUA ON 09 SEPTEMBER 2022 AT 2:00PM

- Te Taru said that members are often briefed and upskilled on legislation and key issues by Jude which helps inform views. Potaua said that a week before the meeting they receive an approximate 100-150 page report which they need to review and formulate an opinion on. Te Taru said this is similar to the Councillors who at times only receive 3 days notice of meetings with information.
- Renee Kiriona said it is the same in parliament so a lot of political parties will have research units. Sometimes it is good to review the documents and match against tikanga then provide recommendations for Committee members. Jude is fulfilling this role at present. Te Tatau are not being involved in the operational work prior to matters coming to the Committee which means that they are limited with time to engage the iwi before meetings are held. Renee asked if Te Tatau can make an investment into research support. Te Taru said yes, Te Tatau do need to look at resourcing this.
- Lani said the reports are light on the specifics and she wants more information around what Te Tatau is set up for. The Te Arawa 2050 Vision is in place and it would be good to see reporting on achievement and the challenges of delivering on this. Te Taru said there are some constraints due to funding but that iwi will see this reporting come through in future meetings.
- Reorua: Funding was secured from the Department of Internal Affairs which assisted in the development of a reorua rautaki (strategy) co-designed with Council to facilitate work in this space. This is being led out by Rosemary Rangitautira and Jenny Riini. The team and board are experienced in this space, and it is about normalising Te Reo Māori in Rotorua and providing support to other agencies in the community who are contributing to reo revitalisation.
- NWEET: Surveys have been sent out to secondary schools as part of the reo Māori acquisition plan for Rotorua students.
- Te Tatau are working with Rotorua NZ and Te Taumata on reorua activities in the CBD. A sound system was installed at Te Manawa (old city focus) to share activations at lunch times during matariki.
- Te Arawa Model for Housing: This has been on the work plan for some years now. The model has Te Arawa people, culture and taiao at the core of its design. The mauri ora wellbeing compass developed with AUT is also a means of supporting medium and longer term housing solutions for the iwi.
- Capacity and capability: Te Tatau has acted as an umbrella funder for iwi and hapu groups such as the hui kuia kaupapa being facilitated by Kiri. An amount of \$250k was also sourced to enable matariki celebrations.
- Te Mānuka: This is a new partnership with Te Arawa, Toi Ohomai, Rotorua NZ, MBIE and Datacom for a digital services hub. This is an exciting project which will have employment and training benefits for the iwi.
- Jude acknowledged her team for their excellence, and the iwi and hapu for their support and engagement on various kauapa throughout the year.
- Te Taru thanked Jude and the team for their mahi in a very challenging and complex space. He also gave a further update on the background of Te Mānuka, key information about the partners and the support of MBIE in this investment opportunity.
- Trevor commented on the local representation process. He wishes RLC and Te Tatau had worked better together. A strong submission was received from Whakaue for equal representation and is part of work over many years. He provided an overview of the process and that when it went to the Commission, they didn't push for a rural ward but that came from the Commission to represent farmers. Te Taru agreed and described work required to increase voting by Māori.

Manahautū Report:

Jude Pani presented her report which included the key highlights set out below:

- The incoming Board will set the priorities and strategic direction for the ensuing year.
- The partnership agreement and local government reform around Resource Management, 3-Waters, the Local Electoral Act changes and the review of local government are key priorities at this time.
- Council did not want to establish Māori wards. Te Arawa said they did want Māori wards and this is what Te Tatau pushed for with Council. Some wanted more votes, but 80% of iwi said they want three Māori ward seats.
- The Local Government Commission agreed with the appeal and published a determination that included three Māori seats for the 2022 Rotorua Lakes Council elections.

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MINUTES OF THE ANNUAL GENERAL MEETING HELD AT GHA, ROTORUA ON 09 SEPTEMBER 2022 AT 2:00PM

- Roku said experience shows that iwi are not proactive in this space. He asked Potaua what his involvement has been in the Te Mānuka space. Potaua said he worked with Te Mauri to provide technical support. They work at digital natives with rangatahi and are keen to create more opportunities for them.
- Harina said there is a lack of communication with the people and they aren't interested in kaupapa being discussed. She asked if there have been any wānanga or thoughts of legal action as to the responsibility of Council around their delivering on Te Tiriti and the Fenton Agreement. She asked how Te Tatau are going to mobilise the people. Te Taru said they have tried to do mahi online with the iwi, they have been declined further funding from RLC to deliver more around elections and engagement with the people.
- Renee Kiriona said it is important to find more resources to support the work of Te Tatau. Te Mānuka is an awesome idea as Rotorua is in a place of hardship. If Te Tatau can create clean industries that is awesome and she supports this project. She also congratulated Te Tatau on the housing strategy. She raised concern regarding the CHP due to risk around damage and maintenance costs. There are some benefits with subsidies for the people to pay cheaper rents but there is a down side - if something happens then the CHP needs to replace it. She hopes that Te Tatau are thinking about the liability there and discussed work by Uenukukōpako. Jude provided an overview of the workstreams, of which Te Tatau plan to lead three in the housing space.
- James Hamiora said that a multi communication approach should be employed using kanohi ki te kanohi, social media and other engagement methods, and they should be engaging like for like people (ie. rangatahi for rangatahi, koeke for koeke) to share information and get feedback from the iwi.
- Total income of \$767,673 was received this year against \$600k last year. The majority of this funding (\$372,000) is from Council for the partnership. The total revenue includes the receipt of umbrella funding which is largely an in and out transactional situation.
- Expenses for the year were \$706,329 resulting in an operating surplus of \$61,344. The key expenses are for employee related costs, administration and board member fees. Costs have also increased due to additional rent costs and accounting fees as GHA had provided a discount for the past 6 years and have started to introduce minor additional costs.
- The Trust has total assets to the value of \$645,675 and liabilities of \$556,319 resulting in net assets of \$89,356. This is the best equity position the Trust has been in.
- Lani Kereopa asked if Te Tatau will be audited in 2023 as there are costs associated with this and appears to be a result of one Councillor requesting an audit. Jude said that Reynold did raise this, but it is good practice and demonstrates fiscal responsibility. Glenn agreed with Jude and advised that this was a decision of the board and costed approx. \$3k of the \$700k revenue; so it is a good investment. Jude said it is reassuring that an auditor is checking the processes of the organisation.

**RESOLUTION: That the financial statements for the year ended 30 June 2022 be accepted; and that Cookson Forbes be appointed as auditor for the ensuing year.
Moved: Te Taru White | Seconded: Aroha Bray Carried**

General Business:

- Elections: Merepeka Raukawa-Tait said that the election could change Council and there will be a new Mayor which means Te Tatau need to be firm around their expectations for the relationship with Council. Te Taru said Council can vote Te Tatau in and out in the context of the partnership. The agreement is important and they do fund the work of Te Tatau in the Council space. Jude said there are strategic issues that will be presented to the new Board. Three Te Tatau Board members are standing for the Māori wards so a discussion will need to occur around whether they should come off the Board if successful.
- Renee congratulated the work of wahine Māori in this space and raised how promising this is for succession planning within the iwi.

**RESOLUTION: That the Manahautū report be accepted.
Moved: Te Taru White | Seconded: Kiri Potaka-Dewes
Carried**

Financial Report

The annual financial statements for the year ending 30 June 2022 was presented by Glenn Hawkins with the following noted:

- Cookson Forbes were engaged to audit the annual accounts and have provided their opinion. They were happy with the processes in place and financial information being presented at the meeting.

AGM MINUTES



09 SEPTEMBER 2022

MINUTES OF THE ANNUAL GENERAL MEETING HELD AT GHA, ROTORUA ON 09 SEPTEMBER 2022 AT 2:00PM

- **Housing Crisis:** Te Taru said that Te Tatau have come out on Facebook to support an investigation around the housing situation but they could not wait for the outcome of the investigation to find solutions for the people. As Chair, he moved the decision to mobilise iwi leaders into a conversation around where Te Arawa might stand in this space. He said that government executives want to meet as this is an embarrassment to government, but more than that, it affects the people in our community and Te Arawa needs to take a position. Te Taru is having open discussion with iwi members such as Mapihi Raharuhi, Haehaetu Barrett, Dr. Grace Malcolm, Te Ururoa Flavell, Geoffrey Rolleston, Arapeta Tahana, Jacob Tapiata, Anaru Pewhairangi and others who have expertise in this area and social services. It is not exclusive, it is open for iwi and hapū to come together. There is an opportunity to work with government and obtain resources that could enable significant change. Renee congratulated Te Taru for his vision and action on behalf of the people. Te Arawa has the solutions government need. Monty and Aroha were working to hold MIQ accountable from an iwi perspective and she would like to see something similar where Te Tatau can meet with MSD, MHUD and other organisations to make a start on changes.
- **Health Authority:** Kiri said there has recently been a new health authority established and the IMPB. Kiri thinks health is a municipal interest and she wasn't happy with how the consultation process occurred around the health authority. She is concerned about how the election was run. Te Taru acknowledged the points Kiri has raised but this was not part of the mahi of Te Tatau. Merepeka said everyone working in that space now have the best intentions.
- **Harina Rupapera** said the Te Arawa Taiohi Toa will be meeting soon and invited whānau to attend. This mahi has been included in the Te Arawa Vision.

Election of Chair

Te Taru White resigned as Chair and the floor was opened for nominations for the role of Chair.

Te Taru White nominated Rawiri Waru for the position of Chair. Kahutapeka seconded the nomination.

No further nominations were received and therefore, Jude declared that Rawiri Waru be appointed as Chair for the ensuing period.

Election of Deputy Chair

The floor was opened for nominations for the role of Deputy Chair.

Renee Kiriona nominated Lani Kereopa for the position of Chair. Roku Mihinui seconded the nomination.

No further nominations were received and therefore, Jude declared that Lani Kereopa be appointed as Deputy Chair for the ensuing period.

With no further business, the meeting was closed at 4:38pm with karakia by Anaru Te Amo.



TE PŪRONGO A TE TIAMANA



CHAIRMAN'S REPORT

Kia ora koutou,

This year heralded a fresh new chapter in my journey to give back to my people, as I humbly accepted the role of Chairman of Te Tatau o Te Arawa. In doing so, I acknowledge outgoing Chair Rawiri Waru for his dedication, commitment, and leadership in this demanding role. I am grateful for the confidence shown by Rawiri and the full Board in my capability to take on this role and consider it to be an honour and a privilege.

Transitioning into this esteemed position has been a steep learning curve as both a new Board member and navigating the intricacies of local body politics. Our biggest challenge, to date, is the renegotiation of the terms of our partnership agreement with the Council which dates back to December 2015. The current Board is committed to ensuring Te Tatau continues to meet its mandated purpose and objectives on behalf of Te Arawa.

I am delighted to share that our Board has continued to pursue engagement and collaboration opportunities on behalf of Te Arawa, including:

- Healthy Families Rotorua Strategic Leadership Group
- Ministry of Justice Coronial Services service redesign with Te Arawa
- Attendance at the Local Government NZ Conference
- MSD Rotorua Jobs & Skills Hub partnership with Te Arawa
- Rotorua Migrant Settlement Network
- Te Arawa cultural advisory group for Rotorua Police District Commander
- Housing Accord coordination
- Te Mānuka Digital Services hub.



TE PŪRONGO A TE TIAMANA



CHAIRMAN'S REPORT

Reflecting on our journey over the past year, I am convinced that Te Tatau o Te Arawa still has a pivotal role to play in ensuring the voice and mana of Te Arawa continues to reverberate in the corridors of Rotorua Lakes Council's governance, strategy, and planning. Our absence from key council deliberations led to missed opportunities and reduced our stature from mandated partners to observers. This passive relegation silences the voice of Te Arawa, whom we represent. We must be at the heart of their formulation, and work in the spirit of partnership to ensure relevant Council decisions resonate with the aspirations and needs of our Te Arawa people.

As such, the Board has developed a strategic plan which aligns to the Te Arawa Vision and guides the operations of Te Tatau.

On behalf of the Board, I would like to like to extend our heartfelt gratitude and thanks to our dedicated team, led by the inimitable Jude Pani whose deep-rooted expertise in all things Council and the 2050 Vision, has been a guiding beacon. Without her sage advice, our path would undoubtedly have been strewn with greater challenges. Of course, I know Jude will join me in acknowledging her amazing team of mana wāhine, Jenny Riini, Tia Smith, Kayla Christiansen, Rosemary Rangitauira, Ariana Smith, and Megan Lacey. Tēnā koutou katoa.

Finally, to our Board kia kaha tatou. Our mahi is intertwined with the hopes and dreams of our Te Arawa people and remains more relevant than ever. We must return to the heart of the decision-making process, ensuring a brighter, more inclusive future for all. Let us look to the past deeds of our tūpuna and previous Board members to help inspire and guide our mahi towards achieving Te Matakiteinga a Te Arawa 2050. Mauri Tū, Mauri Ora, Te Arawa E!

Ngā mihi nui,

JAMES HAMIORA
CHAIRMAN



TE PŪRONGO A TE MANAHAUTŪ



JUDE PANI



Tēnā tātau e te Iwi,

I am pleased to present my report for Te Tatau o Te Arawa Charitable Trust for the 12-month period concluding on 30 June 2023.

I'd like to start by expressing my appreciation for the hardworking operations team, who have shown remarkable dedication in carrying out our work program, despite the numerous challenges we've faced this year.

This includes the extended negotiations related to the Partnership Agreement with the Rotorua Lakes Council. It certainly has not been business as usual for Te Tatau.

I extend my gratitude to the Board. It's truly a privilege to be part of this cohesive team of highly skilled individuals who are wholeheartedly dedicated to securing a brighter present for Te Arawa and an even more promising future for our mokopuna, all in alignment with the Te Arawa 2050 Vision.

The Vision was developed with iwi and key stakeholders over an 18-month period and identified key priority areas that align with the aspirations of our people.

Te Tatau have used these priority areas to guide our strategy and annual work plan which has been divided into the workstreams as below:

Embed Te Arawatanga into Rotorua City
Te Arawa Model for Housing
Transformational Economic Plan
Hapū Capacity Building
Te Arawa Spatial Plan

This report provides an update on these key workstreams as part of delivery on the Te Arawa 2050 Vision. Please see the following link to find out more about the Vision: www.tearawavision.nz



TE PŪRONGO A TE MANAHAUTŪ

JUDE PANI

Partnership Agreement

Te Tatau and Rotorua Lakes Council have been undertaking an extensive partnership review process that is being independently facilitated by Leo Watson. A Te Arawa partnership working party has been established pursuant to a terms of reference which require a review of the partnership agreement between the parties.

Board members James Hamiora, Te Taru White, Mariana Vercoe, Dr Kēpa Morgan and Kiri Potaka-Dewes are leading this mahi on behalf of Te Tatau as part of a working group with Council representatives: Deputy Mayor Sandra Kai-Fong and Councillors Rawiri Waru and Karen Barker.

As a result of feedback, including from a hui held at Te Ao Marama on 29 November 2022, key negotiation points were confirmed as below:

- Te Tatau to appoint:
 - Two people to any Committee of the whole of Council.
 - One person to an external position on the Audit & Risk Committee .
 - One person to a director position on any Council Controlled Organisation (CCO).
 - One person to any Resource Management Policy Committee, or a Te Tatau appointee is trained as a Resource Management Commissioner every year.
- Council to establish a Council Committee of the whole focused on the Te Arawa 2050 Vision.
- Enable engagement by Te Tatau with Te Arawa on agreed kaupapa nui of Council.
- Re-establish Te Arawa Partnership external facing role at a Tier 2 level.
- Te Tatau Manahautū to participate alongside Council Executive Team.

We expect that the negotiation process should conclude in early 2024 and we will then be able to provide an update to the iwi.

Despite not having agreed expectations finalised, Te Tatau continue to look for opportunities to advocate for Te Arawa in this local government space. This year, instead of being part of Council decision-making and inputting to the development of policy and plans, Te Tatau became a submitter to the annual plan and other planning processes.

Te Tatau Election

This is the first year of the third triennium for the Te Tatau Board. Work on the Te Tatau elections commenced in the previous year and concluded with the election of a new Te Tatau board in August 2022 prior to the October 2022 local government elections.

The local government elections welcomed a new mayor and several new Councillors, along with three Māori Ward Councillors. The election of the Māori Ward Councillors presented Te Tatau with representation challenges. The then Te Tatau Chair Rawiri Waru and Deputy Chair Lani Kereopa were elected to the Council and to ensure the most effective Te Arawa representation resigned from Te Tatau. James Hamiora and Mariana Vercoe were subsequently elected Chair and Deputy Chair respectively. We look forward to continuing the positive working relationship with James and Mariana.

I want to express special thanks to Te Taru White, who served as the chair of Te Tatau from its inception in 2015 until his resignation as Chairman at the 2022 AGM. Te Taru has been an invaluable source of support for both my team and me, and under his leadership, we always felt well-supported by our Board. Thanks to Rawiri Waru and our current chairman James Hamiora for continuing the standard set by Te Taru.

TE PŪRONGO A TE MANAHAUTŪ

JUDE PANI

Embed Te Arawatanga into Rotorua City Rotorua Reorua

The Rautaki Reorua for Rotorua we developed in partnership with Rotorua Lakes Council is due for a refresh soon. The 2021 – 2024 rautaki was co-designed to gain DIA Aotearoa Reorua funding to create more opportunities for te reo Māori to be seen, heard, and celebrated in public spaces in Rotorua.

We will be evaluating our whāinga across four pou which focused on; capacity and capability lifting, enhancing the mana of te reo Māori, increasing opportunities to acquire and use te reo Māori and lead reorua initiatives; and growing the reorua kaupapa and sharing learnings with others. Since the last AGM, we are pleased to report that we have made steady progress on ticking off rautaki activations.

This year, five recipients received the remaining pūtea available from the \$20k Rotorua Reorua Fund which closed in May. The pūtea supported marae, hapū, iwi and community led kaupapa reorua. We are proud to have supported the following recipients for 2023:

- Oranga Tinana o Ue – Creating promotional reorua signage for kaumātua activations including the Te Arawa Kaumātua Olympics and Kaumātua Hauora Days/ Games
- Toi Whenua – A marae based wānanga series for wāhine guided by tikanga and te reo Māori to connect and share stories while introducing participants to various arts mediums.
- Aronui Indigenous Arts Festival – Enhance promotional visibility of te reo Māori alongside the English language help from a qualified te reo Māori translator.
- Te Whare Tapere o Te Arawa – Whetūrangihia Production
- Linton Park Community Centre – Matariki Rongoā Orchard



MANAHAUTŪ REPORT



As a result of collaboration with Rotorua Trust and due to the conclusion of our fund, we mihi to the funder for its support to promote the Rotorua Reorua kaupapa. The Trust has supported us by sharing our free online resources including the Reorua Business Toolkit and Event Checklist with locals applying for its funding.

We are also pleased to report our iwi radio station, Te Arawa FM has agreed to produce audio content to celebrate Te Arawa, Rotorua and te reo Māori which will play via the sound system in Te Manawa. It made sense we support our iwi station while creating a sustainable taonga to hear more about the history of Te Arawa/ Rotorua and te reo rangatira in the heart of the city. This initiative will be complemented by visibly embedding Te Arawatanga in CBD signage, which has started. Thanks to collaborative effort with Rotorua Economic Development, Te Taumata o Ngāti Whakaue and guidance from Whaea Norma Sturley and Bryce Murray, who are leading the cultural narrative mahi.

We are awaiting feedback on a survey of secondary schools with a view to gain baseline information to facilitate the building of a reo Māori acquisition plan for Rotorua students. We mihi to Ngāti Whakaue Education Endowment Trust for its advice on the survey. We also acknowledge Dr Anaha Hiini for reviewing the Te Tatau o Te Arawa website content and translating it into te reo Māori.



*Te Tatau o
Te Arawa offered
a total of \$20,000
over two years to
May 2023 to support
hapū, iwi community-led
kaupapa reorua
(bilingual events
& activities)
that help meet
Rotorua Reorua goals.*





Welcoming Communities

Te Tatau have been part of a Welcoming Communities settlement pilot programme with Immigration New Zealand that supports Council's and their communities to create welcoming and inclusive environments for new migrants settling in the area. Te Tatau have provided a tangata whenua lens and approach to this kaupapa with the aim of fostering ongoing engagement with the migrant community.

As part of this mahi, Te Tatau organised Te Tiriti o Waitangi workshops facilitated by Te Hira Pere and Hikurangi Mills, with the aim of sharing information with newcomers around what it means to be Māori and from Te Arawa, how we arrived here, what the Fenton Agreement and Te Tiriti o Waitangi means for us today and key principles that allow us to manaaki and thrive with those coming into our rohe. These workshops were well attended by approximately 40 people at each session and we thank the Multicultural Society and our community partners for helping make them a success and valuable to those in attendance.

Te Tatau are members of the Rotorua Migrant Settlement Network which is a forum for organisations working in the migrant community (such as the Citizens Advice Bureau, NZ Police and Rotorua Lakes Council) to share information and contribute to initiatives in the community.

Our involvement in the Welcoming Communities programme has provided opportunities for further work in this space such as assisting the police with kaupapa Māori wānanga, input into the development of RLC's welcoming communities plan and a presentation to Citizens Advice Bureau staff (as pictured below) to provide insight into the history of Te Arawa and Rotorua as well as an update on the amazing mahi our people have done and are doing in the city.



MANAHAUTŪ REPORT



Te Arawa Model for Housing

Model & Mauri Ora Wellbeing Compass

The Te Arawa Tangata pou of the Te Arawa 2050 Vision aims to see our uri flourishing across all measures of wellbeing, with a Te Arawa Housing Strategy being a key piece of work to deliver on this. As such, Te Tatau o Te Arawa have concentrated their efforts to achieve this pou through work in the housing space which has become increasingly important in recent years due to the Rotorua housing crisis and emergency housing situation.

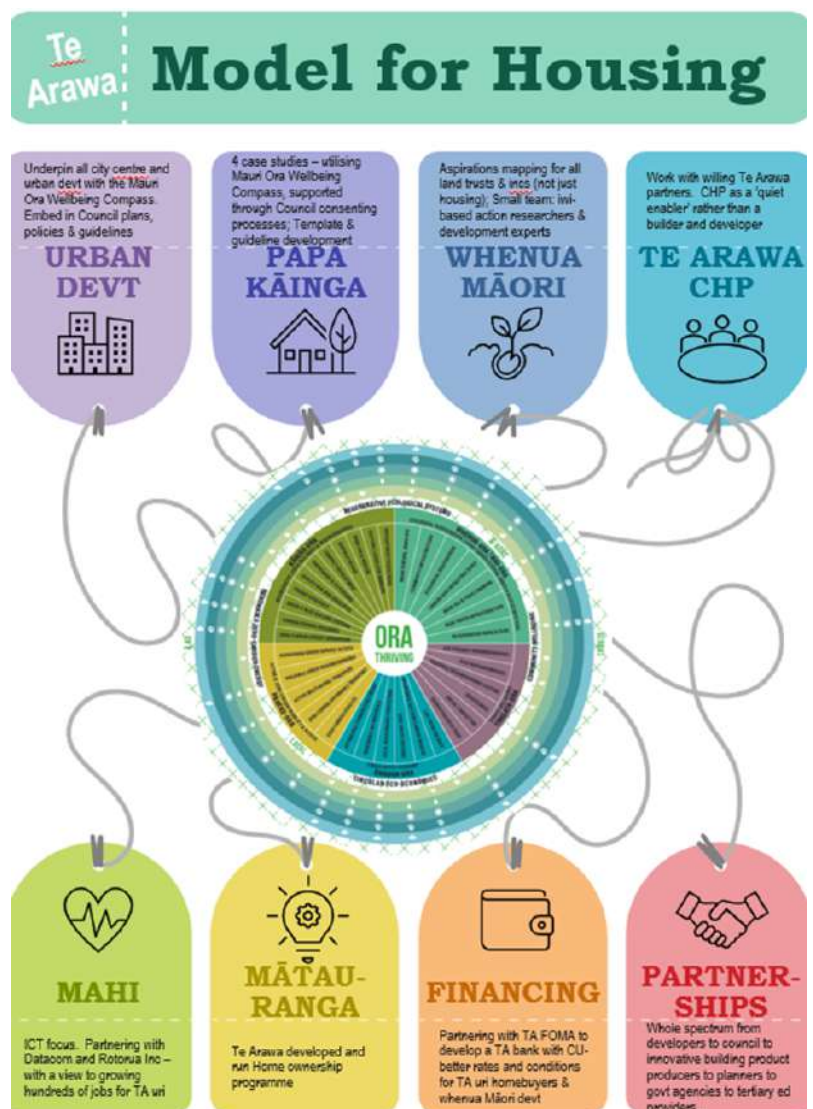
Te Tatau o Te Arawa have collaborated with AUT and the University of Canterbury as research partners, to develop a Te Arawa values-based model for housing created with the wellbeing of people, culture and the taiao at its core. The premise of the model is the Mauri Ora Housing Development Wellbeing Compass which we intend to have underpin all housing development in our rohe.

Te Tatau included in its submissions to the Council on the Future Development Strategy and Annual Plan, that it is our expectation that any work related to these documents, including its finalisation, any change to policy, plans of Council and in the roll out of future development covered in the final FDS continues to be guided by the model for housing and mauri ora wellbeing compass in conjunction with iwi and hapū co-design and partnership.

We are currently working with whenua Māori entities and whānau to complete case studies around the use and implementation of these tools within papakāinga and other developments in this rohe. Please visit our website for full versions of these models:

www.tetatau.nz

We are also working with Te Arawa Lakes Trust to investigate the opportunity to stand up a Te Arawa wide housing structure including a Community Housing Provider (CHP) as identified in the model for housing.



MANAHAUTŪ REPORT



Rotorua Housing Accord

A broadcast of the TV programme, Sunday aired on September 4, 2022 highlighting serious issues with the emergency housing situation in Rotorua. Te Tatau Board member, Te Taru White was instrumental in the convening of hui to initiate an iwi response. Subsequently, Te Arawa and Ngāti Whakaue facilitated two separate hui at Te Papaïouru Marae to discuss key issues and a plan moving forward. The hui resulted in representatives from both Te Arawa and Ngāti Whakaue being commissioned to look at solutions on behalf of the iwi to address the housing crisis.

The collective approach by these representatives and government agencies culminated in the signing of the Housing Accord on December 9, 2022. The Accord was signed by Housing Minister, Megan Woods, the Minister for Social Development and Employment Carmel Sepuloni, Her Worship the Mayor Tania Tapsell, Deputy Mayor Sandra Kai Fong, Ngāti Whakaue representative Lauren James and Te Arawa representative Te Ururoa Flavell.

Te Tatau o Te Arawa was later engaged to coordinate iwi participation in the Housing Accord with Ariana Smith stepping into the coordination role in May 2023.



The Accord is contributing to significant outcomes for the iwi and community as evidenced by the significant reduction in the number of emergency motels and the number of whānau in these places being almost halved over the past year. There is also a strong build pipeline underway which will see hundreds of new houses coming on the market over the next few years.

For further information about the Rotorua Housing Accord, please visit the MHUD site below:
<https://www.hud.govt.nz/our-work/rotorua-housing-accord/>

MANAHAUTŪ REPORT



Transformational Economic Plan

Te Mānuka

In October 2022, Te Tatau along with its partners (Datacom, Toi Ohomai and Rotorua NZ) began a co-design process with MBIE's Te Whakatairanga Services team with the goal of establishing a business support service ('Te Mānuka') in Rotorua, starting with the provision of nationwide phone support to those needing advice on Housing & Tenancy, Employment Services and other service lines.

As a Te Arawa-led service, we premised the kaupapa on the Te Arawa Vision 2050 – emphasising Te Arawatanga, Te Arawa Ōhanga, Te Arawa Urutau and Te Arawa Tūhononga goals.

Te Mānuka is planned to employ about 50 people initially (with a goal to extend services to employ up to 250). In line with the Vision, Te Arawa uri will be prioritised first and they will then have access to multiple employment pathways beyond Te Mānuka including into Datacom and MBIE itself. To support this, we designed with the support of Toi Ohomai, a Rākau Whakatupu recruitment and retention throughcare programme to enable our people – regardless of experience or background to be trained into the roles. We have also planned to strengthen and normalise kaupapa Māori based practice beyond the worksite. For instance, our partners have agreed to commit to ensuring that all team members that interact with Te Mānuka will undertake a programme to enhance cultural capacity and capability that includes: Te Arawatanga, te Tiriti o Waitangi, te reo Māori and Tikanga and Te Ao Māori in the workplace.

As at 30 June 2023 the MBIE team were taking our Te Mānuka tono and integrating it into a Business Case to progress toward contract.

November 2023 Update: Te Mānuka is currently parked. Suzanne Stew, DCE Te Whakatairanga Service Delivery, intends this project to be in the first briefing to the incoming Minister.



MANAHAUTŪ REPORT



Hapū Capacity Building

Te Tatau continue to provide umbrella funding and support to iwi and hapū in the community. This year we have been able to support the 2022 Matariki Celebrations funded through Te Arawahiti, the Hui Kuia kaupapa being facilitated by Kiri Potaka-Dewes, which comprises wānanga with kuia in our rohe whereby their stories can be shared as a tāonga tuku iho for future generations. We are also proud to have supported Aronui with funding and other support for their recent festival. Te Tatau participate in various forums, such as the Neighbourhood Matching Fund, to identify opportunities and resources for our people.



Te Arawa Spatial Plan

Te Tatau have been engaging with Te Arawa Lakes Trust, iwi members and whenua Māori entities to collaborate on a research programme called, 'Turou Parea'. Taking an action research, by Te Arawa for Te Arawa approach, to develop a Te Arawa planning process and Te Arawa spatial plan that is transformative in the future policy and legislative contexts of Aotearoa NZ.

The process and plan will be undergirded by Te Arawa reo, tikanga and mātauranga so that we map our development aspirations with well-planned infrastructure, services and amenities that are relevant to the people of our rohe and, with the use of available technology, accurately map and model our historic and present land use to inform our future state.

We are looking at funding opportunities to progress work in this space.

Closing

I would like to acknowledge Te Tari Taiwhenua (DIA), Rotorua Trust and Rotorua Lakes Council who have resourced Te Tatau to deliver on our kaupapa this year. A special mention to the many hapū and iwi trusts, land trusts and incorporations, and Te Arawa rūpū and uri that continue to support and contribute to our ongoing work.

To sum up, this year has been marked by a whirlwind of activity characterised by significant accomplishments, formidable challenges, and numerous success stories. We have successfully managed the shifts in local government, and now, we anticipate navigating a collaborative journey with the incoming Government.

Te Mauri Tū, Mauri Ora, Te Arawa E

JUDE PANI
MANAHAUTŪ



Annual Performance Report

Te Tatau o Te Arawa Charitable Trust
For the year ended 30 June 2023

Prepared by GHA



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INDEPENDENT AUDITOR'S REPORT

To the Trustees of Te Tatau o Te Arawa Charitable Trust

Opinion

We have audited the accompanying performance report of Te Tatau o Te Arawa Charitable Trust on pages 5 to 18, which comprises the entity information, the statement of service performance, statement of cash flows for the year ended 30 June 2023, the statement of financial position as at 30 June 2023, the statement of accounting policies and other explanatory information.

In our opinion:

- a) the reported outcomes and outputs, and quantifications of the outputs to the extent practicable, in the statement of service performance are suitable;
- b) the performance report on pages 5 to 18 presents fairly, in all material respects:
 - the entity information for the year ended 30 June 2023.
 - The service performance for the year then ended; and
 - The financial position of Te Tatau o Te Arawa Charitable Trust as at 30 June 2023, and its financial performance, and cash flows for the year then ended in accordance with Public Benefit entity Simple Format Reporting – Accrual (Not-For-Profit).

Basis for Opinion

We conducted our audit of the statement of financial performance, statement of financial position, statement of cash flows, statement of accounting policies and notes to the performance report in accordance with International Standards on Auditing (New Zealand) (ISAs (NZ)), and the audit of the entity information and statement of service performance in accordance with the International Standard on Assurance Engagements (New Zealand) ISAE (NZ) 3000 (Revised). Our responsibilities under those standards are further described in the Auditors Responsibilities for the Audit of the Performance Report section of our report. We are independent of Te Tatau o Te Arawa Charitable Trust in accordance with Professional and Ethical Standard 1 (Revised) Code of Ethics for Assurance Practitioners issued by the New Zealand Auditing and Assurance Standards Board, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Other than in our capacity as auditor we have no relationship with, or interests in, Te Tatau o Te Arawa Charitable Trust .

Trustees Responsibility for the Performance Report

The Trustees are responsible on behalf of the entity for:

- a) identifying outcomes and outputs, and quantifying the outputs to the extent practicable, that are relevant, reliable, comparable and understandable, to report in the statement of service performance;
- b) the preparation and fair presentation of the performance report which comprises:
 - the entity information;
 - the statement of service performance; and
 - the statement of financial performance, statement of financial position, statement of cash flows, statement of accounting policies and notes to the performance report in accordance with Public Benefit Entity Simple Format Reporting Accrual (Not-For-Profit) issued in New Zealand by the New Zealand Accounting Standards Board, and
- c) for such internal control as the Trustees determine is necessary to enable the preparation of a Trustees performance report that is free from material misstatement, whether due to fraud or error.



In preparing the performance report, the Trustees are responsible on behalf of the entity for assessing the entity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Trustees either intend to liquidate the entity or to cease operations, or have no realistic alternative but to do so.

Auditors Responsibilities for the Audit of the Performance Report

Our objectives are to obtain reasonable assurance about whether the performance report is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs (NZ) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the decisions of users taken on the basis of this performance report.

As part of an audit in accordance with ISAs (NZ), we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the performance report, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of the use of the going concern basis of accounting by the Trustees and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the entity's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors report to the related disclosures in the performance report or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors report. However, future events or conditions may cause the entity to cease to continue as a going concern.

We communicate with the Trustees regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Cookson Forbes & Associates Ltd

Chartered Accountants
96 Waioweka Road
OPOTIKI

3rd November 2023



Entity Information

Te Tatau o Te Arawa Charitable Trust For the year ended 30 June 2023

Legal Name of Entity

Te Tatau o Te Arawa Charitable Trust

Registration Number

2636031

Physical Address

1072 Haupapa Street, Rotorua 3010

Postal Address

PO Box 544, Rotorua, 3040

Entity Type and Legal Basis

Te Tatau o Te Arawa is a registered Charitable Trust as of 25 October 2019 under the Charitable Trusts Act 1957.

Entity's Purpose or Mission

To benefit the Rotorua community by partnering with Council to assist its decision-making and other processes, exercise of functions, and exercise of powers.

Entity's Reliance on Volunteers and Donated Goods

Te Tatau o Te Arawa does from time to time utilise volunteers. However, it does not rely on nor did it receive any donated goods.

Main Methods used by the Entity to Raise Funds

Te Tatau o Te Arawa Charitable Trust relies on grant and service contract funding.

Main Sources of Entity's Cash and Resources

Te Tatau o Te Arawa's main source of income is from funding paid in half-yearly instalments by Rotorua Lakes Council.





Entity Structure

Te Tatau o Te Arawa is a Not-For-Profit organisation governed by its Board of Trustees. The Board of Trustees is comprised of 14 people. There is one paid employee of the Trust who is responsible for the day-to-day operations. The trustees as at 30 June 2023 are:

Incumbent Trustees as at September 2022 elections:

Rāwiri Waru - (Appointed Chairman October 2022, was Deputy Chair until October 2022)

Kiri Pōtaka-Dewes

Rangitiaria Tibble

Te Taru White - (Resigned as Chairperson and continued on the Board as a Trustee role, October 2022)

Aroha Bray

Kahutapeka Ututaonga

Kēpa Morgan

Potaua Biasiny-Tule

Newly Elected

James Hamiora - Appointed Chairman (May 2023), Elected as Trustee (September 2022)

Mariana Vercoe - Appointed Deputy Chair (May 2023), Elected as Trustee (September 2022)

Lani Kereopa - Appointed Deputy Chair (September 2022)

Andrew Te Amo - Elected as Trustee (September 2022)

Roku Mihinui - Elected as Trustee (September 2022)

Te Waiarangi Collier-Merito - Elected as Trustee (September 2022)

Resigned:

Rāwiri Waru - Chairman (April 2023)

Lani Kereopa - Deputy Chair (April 2023)

Potaua Biasiny-Tule (December 2022)

Retired Trustees from September 2022 elections:

Te Mauri Tait-Kingi

Eugene Berryman-Kamp

Danielle Marks

Geoff Rolleston

Gina Mohi

Eraia Kiel





Statement of Service Performance

Te Tatau o Te Arawa Charitable Trust For the year ended 30 June 2023

The Partnership between the Rotorua Lakes Council and Te Arawa (represented by Te Tatau o Te Arawa Charitable Trust) was signed 15 December 2015. The expressed intent of this partnership was to *"establish an enduring partnership which creates a future that benefits the community as a whole."* Effective engagement and active participation by Te Arawa in the issues and decisions affecting the community are the key to this partnership.

The partnership Agreement expectations include:

- Participate and engage in Rotorua Lakes Council processes and decision making;
- Improve the sharing, quality and management of information to aid both Te Arawa and Rotorua Lakes Council in the development and implementation of their strategic planning;
- Assist Rotorua Lakes Council to meet legislative and partnership obligations to Māori and Te Arawa;
- Facilitate the development and implementation of a Te Arawa Vision to ensure the aspirations, challenges and opportunities for Te Arawa are clearly formulated and articulated to help guide Te Arawa and Rotorua Lakes Council in terms of future planning;
- Work to achieve enhanced socio-economic and cultural prosperity for Māori and the wider community in the Rotorua district;

Strategic goals since inception include:

- Development of engagement model recommendations;
- Development of an Information Management Strategy;
- Set recommendations for meeting the legislative and partnership obligations of Rotorua Lakes Council to Māori and Te Arawa in the Rotorua District;
- Development of Te Tatau o Te Arawa including setting strategic and annual plans, communications strategy, funding and resourcing strategy and staff development strategy; and
- Achievement of the aspirations articulated in the Te Arawa Vision 2050.

Key outputs delivered since inception include:

Ongoing

- Active representation on Rotorua Lakes Council Committees (Strategy, Policy and Finance; Operations and Monitoring; Audit and Risk; CEO Performance Review; and Resource Management Policy Committees) from 2015 to 2022;
- Development and implementation of Rotorua Reorua;
- Hapū capacity and capability building projects including umbrella funding;
- Worked collaboratively with other Te Arawa entities;
- Held bi-monthly Te Tatau o Te Arawa meetings

Completed

- Mentored and supported the rollout of reoruatanga across other towns and cities;
- From 2015 to 2022 - input into the development of Council's Long Term Plan;
- Facilitated the development of the Te Arawa Vision 2050;
- Collaboration with University of Canterbury and Auckland University of Technology to respectively develop a place-based GIS tool to capture iwi narratives for first use in Ōhinemutu, and a Mauri Ora Housing Development Wellbeing Compass





Statement of Financial Performance

Te Tatau o Te Arawa Charitable Trust
For the year ended 30 June 2023

	NOTES	2023	2022
Revenue			
Funding & Grants Received	1	407,625	519,614
Interest Received		5,591	275
Other Revenue		3,383	10,083
Project Income	2	227,513	39,994
Umbrella Funding	3	65,673	197,707
Total Revenue		709,784	767,673
Expenses			
Cost Relating to Goods and Services			
Administration Expenses	4	84,888	95,393
Communications Expenses	5	29,680	38,375
Election Expenses		32,426	11,614
Project Expenses	2	227,513	29,994
Umbrella Funding Expenses	3	65,673	197,707
Total Cost Relating to Goods and Services		440,180	373,083
Personnel Expenses			
Employee-Related Costs		171,340	207,149
Governance expenses	12	79,168	105,005
Total Personnel Expenses		250,508	312,154
Other Expenses			
Depreciation	9	17,440	20,855
Other Expenses		-	237
Total Other Expenses		17,440	21,092
Total Expenses		708,129	706,329
Surplus/(Deficit) for the Year		1,656	61,344



This Statement is to be read in conjunction with the Notes to the Performance Report, and the accompanying Audit Report



Statement of Financial Position

Te Tatau o Te Arawa Charitable Trust
As at 30 June 2023

	NOTES	30 JUN 2023	30 JUN 2022
Assets			
Current Assets			
Bank Accounts and Cash	6	591,169	509,492
Trade Debtors and Prepayments	7	132,439	71,875
Income Tax Receivable		100	100
Total Current Assets		723,708	581,467
Non-Current Assets			
Property, Plant and Equipment	9	48,167	64,208
Total Non-Current Assets		48,167	64,208
Total Assets		771,875	645,675
Liabilities			
Current Liabilities			
Creditors and Accrued Expenses	8	94,604	53,917
Employee costs payable	10	29,155	25,556
GST Payable		53,097	27,001
Income in Advance		504,007	449,845
Total Current Liabilities		680,863	556,319
Total Liabilities		680,863	556,319
Total Assets less Total Liabilities (Net Assets)		91,012	89,356
Accumulated Funds			
Accumulated Surplus	11	91,012	89,356
Total Accumulated Funds		91,012	89,356

For and on behalf of the Board of Trustees


Trustee


Trustee

Date: 3rd November 2023



This Statement is to be read in conjunction with the Notes to the Performance Report, and the accompanying Audit Report



Statement of Cash Flows

Te Tatau o Te Arawa Charitable Trust For the year ended 30 June 2023

	NOTES	2023	2022
Cash Flows from Operating Activities			
Grants and Sponsorship Received		716,446	525,375
Interest, Dividends and Other Investment Receipts		5,591	275
Cash Receipts from Other Operating Activities		65,780	476,379
Net GST		16,102	(90,858)
Payments to Suppliers and Employees		(722,242)	(721,791)
Total Cash Flows from Operating Activities		81,676	189,381
Cash Flows from Investing and Financing Activities			
Payments to acquire property, plant and equipment		-	(61,093)
Total Cash Flows from Investing and Financing Activities		-	(61,093)
Net Increase/ (Decrease) in Cash		81,676	128,287
Cash Balances			
Cash and cash equivalents at beginning of period		509,492	381,205
Cash and cash equivalents at end of period	6	591,169	509,492
Net change in cash for period		81,676	128,287



This Statement is to be read in conjunction with the Notes to the Performance Report, and the accompanying Audit Report



Statement of Accounting Policies

Te Tatau o Te Arawa Charitable Trust For the year ended 30 June 2023

1. Basis of Preparation

Te Tatau o Te Arawa Charitable Trust has elected to apply PBE SFR-A (NFP) Public Benefit Entity Simple Format Reporting - Accrual (Not-For-Profit) on the basis that it does not have public accountability and has total annual expenses equal to or less than \$2,000,000. All transactions in the Performance Report are reported using the accrual basis of accounting. The Performance Report is prepared under the assumption that the entity will continue to operate in the foreseeable future.

Changes in Accounting Policies

There are no changes in accounting policies.

2. Revenue

Revenue is recognised to the extent that it is probable that the economic benefit will flow to the Trust and revenue can be reliably measured. Revenue is measured at the fair value of the consideration received. The following specific recognition criteria must be met before revenue is recognised.

Grants

Grant revenue includes grants given by other organisations. Grant revenue is recognised when the conditions attached to the grant has been complied with. Where there are unfulfilled conditions attaching to the grant, the amount relating to the unfulfilled condition is recognised as a liability and released to income as the conditions are fulfilled.

Interest revenue

Interest revenue is recognised as it accrues, using the effective interest method.

3. Goods and Services Tax (GST)

The entity is registered for GST. All amounts are stated exclusive of goods and services tax (GST) except for accounts payable and accounts receivable which are stated inclusive of GST.

4. Bank Accounts and Cash

Bank accounts and cash are short term, highly liquid investments that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value. Bank accounts and cash in the Statement of Cash Flows comprise bank balances.

5. Income Tax

Te Tatau o Te Arawa Charitable Trust is registered as a charitable entity under the Charities Act 2005 and is exempt from income tax under the income tax legislation.

6. Leases

Payments on operating lease agreements, where the lessor retains substantially the risk and rewards of ownership of an asset, are recognised as an expense on a straight-line basis over the lease term.





7. Property, Plant & Equipment

Items of property, plant and equipment are measured at cost less accumulated depreciation and impairment losses. Cost includes expenditure that is directly attributable to the acquisition of the asset. Where an asset is donated to the entity, its cost is measured at its current value as at the date of acquisition.

Depreciation is charged on a straight line basis and diminishing value basis over the useful life of the asset. Depreciation is charged at rates calculated.

Account	Method	Rate
Buildings	Straight Line	12 years
Buildings	Diminishing Value	10%
Computer Equipment	Diminishing Value	50%
Furniture & Fittings	Diminishing Value	13% - 25%
Office Equipment	Diminishing Value	25% - 50%
Motor Vehicle	Diminishing Value	30%

Depreciation methods, useful lives and residual values are reviewed at each reporting date and are adjusted if there is a change in the expected pattern of consumption of the future economic benefits or service potential embodied in the asset.





Notes to the Performance Report

Te Tatau o Te Arawa Charitable Trust For the year ended 30 June 2023

	2023	2022
1. Funding & Grants Received		
Auckland University Technology	-	30,000
Rotorua Lakes Council - Grants for Elections	35,125	11,614
Rotorua Lakes Council - Grant for Rent	-	12,500
Rotorua Lakes Council - Partnership Funding	372,500	372,500
Te Puni Kokiri - Māori Development Fund	-	40,000
University of Canterbury - Hāpu Capability	-	53,000
Total Funding & Grants Received	407,625	519,614
	2023	2022

2. Projects

Project Income		
Housing Accord	72,825	-
Rotorua Reorua	114,948	39,994
Te Mānuka	36,821	-
Welcoming Communities	2,919	-
Total Project Income	227,513	39,994
Project Expenses		
Hapū Capability	-	(10,000)
Housing Accord	72,825	-
Rotorua Reorua	114,948	39,994
Te Mānuka	36,821	-
Welcoming Communities	2,919	-
Total Project Expenses	227,513	29,994
Total Projects	-	(10,000)
	2023	2022

3. Umbrella Funding

Umbrella Funding Revenue		
Rotorua Energy Charitable Trust	5,870	-
Rotorua Lakes Council	3,261	-
Rotorua Trust	-	5,000
Te Arawhiti	56,543	192,707
Total Umbrella Funding Revenue	65,673	197,707



	2023	2022
Umbrella Funding Expenses		
RECT - Huia Kuia Research	5,870	-
RLC - LGNZ Conference	3,261	-
Rotorua Trust - Matariki Reo Rua Strategy	-	5,000
Te Arawhiti - Matariki 2022	56,543	192,707
Total Umbrella Funding Expenses	65,673	197,707
Total Umbrella Funding	-	-
	2023	2022

4. Administration Expenses

Accident Compensation Levy	290	374
Accountancy Fees	21,450	18,000
AGM Expenses	5,803	3,749
Audit Fees	3,661	3,440
Bank Charges	554	572
Catering	960	1,449
Computer Expenses	630	244
Consultancy	6,500	8,055
General Expenses	950	2,405
Insurance	4,413	4,059
Koha	-	1,000
Legal Expenses	1,501	8,136
Motor Vehicle Expenses	1,702	2,321
Motor Vehicle Lease	-	2,328
Office Expenses	564	1,029
Printing & Stationery	2,291	1,247
Rent - Office	21,533	26,950
Subscriptions	7,826	5,589
Telephone & Internet	1,976	4,446
Trustee Expenses	2,283	-
Total Administration Expenses	84,888	95,393
	2023	2022

5. Communication Expenses

Website Support	180	375
Communication Support	29,500	38,000
Total Communication Expenses	29,680	38,375



	2023	2022
6. Bank Accounts and Cash		
BNZ Cheque Account	294,184	137,500
BNZ Call Account	296,985	371,992
Total Bank Accounts and Cash	591,169	509,492
	2023	2022
7. Trade Debtors and Prepayments		
Accrued Income	14,621	-
Accounts Receivable	114,723	71,875
Prepayments	3,095	-
Total Trade Debtors and Prepayments	132,439	71,875
	2023	2022
8. Creditors and Accrued Expenses		
Accounts Payable	87,783	47,517
Accrued Expenses	6,250	6,250
BNZ Credit Card	571	150
Total Creditors and Accrued Expenses	94,604	53,917



9. Property, Plant and Equipment

2023

Asset Classes	Opening carrying amount	Purchases	Current year depreciation	Closing carrying amount
Buildings	481	-	49	432
Computer Equipment	2,848	1,399	1482	2,765
Furniture and Fittings	14,898	-	1,998	12,900
Motor Vehicle	44,572	-	13,371	31,200
Office Equipment	1,410	-	540	870
Total	64,208	1,399	17,440	48,167

2022

Asset Classes	Opening carrying amount	Purchases	Current year depreciation	Closing carrying amount
Buildings	534	-	53	481
Computer Equipment	4,798	769	2,720	2,848
Furniture and Fittings	17,211	-	2,313	14,898
Motor Vehicle	-	59,429	14,857	44,572
Office Equipment	2,322	-	912	1,410
Total	24,866	60,198	20,855	64,208

2023 2022

10. Employee Costs Payable

Employee Entitlements	21,512	19,001
PAYE Payable	7,643	6,555
Total Employee Costs Payable	29,155	25,556
	2023	2022

11. Accumulated Funds

Accumulated Surplus		
Retained Earnings	89,356	28,013
Current Year Earnings	1,656	61,344
Total Accumulated Surplus	91,012	89,356
Total Accumulated Funds	91,012	89,356



	2023	2022
12. Related Party Transactions		
Trustee Fees Paid		
Board Members		
Alyssa Rangitioria Tibble	4,583	5,000
Andrew Te Amo	3,750	-
Eraia Kiel	833	5,000
Geoff Rolleston	833	5,004
Gina Mohi	833	5,000
James Hamiora	5,417	-
Kahutapeka Ututaonga	4,583	5,000
Kiri Pōtaka-Dewes	4,583	5,000
Lani Kereopa	5,000	-
Mariana Vercoe	4,584	-
Roku Mihinui	3,750	-
Te Mauri Tait-Kingi	833	5,000
Te Taru White	7,917	15,000
Te Waiarangi Collier-Merito	3,750	-
Total Board Members	51,251	50,004
Council Committee Members		
Aroha Bray	4,583	10,001
Danielle Marks	833	5,000
Eugene Berryman-Kamp	833	6,667
Kēpa Morgan	4,583	8,333
Potaua Biasiny-Tule	2,083	10,000
Rāwiri Waru	11,250	15,000
Total Council Committee Members	24,166	55,001
Total Trustee Fees Paid	75,417	105,005
	2023	2022
Trustee Fees at Year End		
Trustee Fees	75,417	105,005
RLC Member Fees	3,751	-
Total Trustee Fees at Year End	79,168	105,005

Aroha Bray is a trustee of Te Arawa Whanau Ora which received \$575 for sponsorship, and \$23,059.50 from Te Arawhiti via the umbrella funding.





13. Commitments & Securties

Te Tatau o Te Arawa Charitable Trust lease office space. The total financial commitment from these operating leases is as follows:

Leased Asset	Organisation	Security	Lease Commitment Due in 12 months	Lease Commitment Due after 12 months	TOTAL
Office Lease	Pukerua Oruawhata Holdings	None	32,300	32,300	64,600
		TOTALS	32,300	32,300	64,600

14. Contingent Liabilities and Guarantees

There are no contingent liabilities or guarantees as at 30 June 2023 (2022: Nil)

15. Events After the Balance Date

There have been no other events after balance date that would have a material impact on these financial statements (2022: Nil)







**Te Takapū o Te Arawa, Haupapa House
1072 Haupapa Street, PO Box 544, Rotorua 3040**